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Summary record of the 5th meeting
Held at Headquarters, New York, on Tuesday, 25 February 2014, at 10 a.m.

President: Mr. García González (Vice-President) ..... (El Salvador)

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In the absence of Mr. Sajdik (Austria), Mr. García González (El Salvador), Vice-President, took the Chair.

The meeting was called to order at 10.10 a.m.

Operational activities of the United Nations for international development cooperation (*continued*)

(a) Follow-up to policy recommendations of the General Assembly and the Council (*continued*) (A/68/658-E/2014/7 and A/69/63-E/2014/10)

(b) Reports of the Executive Boards of the United Nations Development Programme/United Nations Population Fund/United Nations Office for Project Services, the United Nations Children's Fund, the United Nations Entity for Gender Equality and the Empowerment of Women, and the World Food Programme (*continued*) (E/2013/34/Rev.1, E/2014/49 and E/2014/51)

1. *A policy dialogue on the topic "United Nations system working as one: how to make it happen" was held in two parts.*

2. *The first part, on the topic "Standard operating procedures for delivering as one", was moderated by Mr. John Hendra (Deputy Executive Director for Policy and Programme, United Nations Entity for Gender Equality and the Empowerment of Women). The panellists were Ms. Anne-Birgitte Albrectsen (Deputy Executive Director for Management, United Nations Population Fund); Mr. Eugene Owusu (United Nations Resident Coordinator, Ethiopia); Mr. Bruno Pouezat (United Nations Resident Coordinator, Morocco); and Ms. Florence Bauer (United Nations Children's Fund Representative, Bosnia and Herzegovina). The panellists made statements and an interactive discussion ensued, during which the panellists responded to comments and questions from the representatives of the Dominican Republic, Ethiopia, Belarus, El Salvador, Brazil, New Zealand and Germany and the observers for Morocco, Switzerland, Viet Nam and Australia.*

3. *The second part, on the topic "How to improve United Nations effectiveness, efficiency and results in countries in transition from relief to development", was moderated by Ms. Judy Cheng-Hopkins (Assistant Secretary-General for Peacebuilding Support). The panellists were Ms. Ameerah Haq (Under-Secretary-General for Field Support); Mr. Thomas Alexander Aleinikoff (United Nations Deputy High Commissioner for Refugees); Mr. Peter de Clercq (Deputy Special Representative of the Secretary-General and United Nations Resident Coordinator and Humanitarian Coordinator, United Nations Stabilization Mission in Haiti (MINUSTAH), and United Nations Development Programme Resident Representative, Haiti); and Mr. Joseph Cornelius Donnelly (Caritas Internationalis). The panellists made statements and an interactive discussion ensued, during which the panellists responded to questions and comments from the representative of El Salvador and the observer for Switzerland.*

The meeting rose at 1.05 p.m.